

ANNUAL REPORT 2020

4 CORPORATE STATEMENTS 2020

4.3.12 DIVIDENDS PAID AND PROPOSED

The Company's dividend policy is to maintain a stable dividend, which grows over time. Determination of the dividend is based on the Company's assessment of its underlying cash flow position. As part of the Company's regular planning process, following review of its cash flow position and forecast, the Company has concluded that the outlook for cash flow generation has improved given the increase in the quantum of the Lease and Operate backlog. Based on this, a dividend of US\$165 million (which equals to US\$0.89 per share, based on the number of shares outstanding less the number of treasury shares held at December 31, 2020), to be paid out of retained earnings, will be proposed at the Annual General Meeting on April 7, 2021. This represents an increase of 10% compared to the dividend paid in 2020.

4.3.13 PROPERTY, PLANT AND EQUIPMENT

The line item 'Property, plant and equipment' consists of property, plant and equipment owned by the Company and right-of-use assets:

Property, plant and equipment (summary)

	31 December 2020	31 December 2019
Property, plant and equipment excluding leases	490	890
Right-of-use assets	52	115
Total	542	1,005

PROPERTY, PLANT AND EQUIPMENT OWNED BY THE COMPANY

The movement of the Property, plant and equipment during the year 2020 is summarized as follows:

2020

Cost 57 3,299 82 22 3,460 Accumulated depreciation and impairment (28) (2,490) (52) - (2,570) Book value at 1 January 29 809 30 22 890 Additions 4 35 10 (3) 46 Disposals - (126) ¹ (0) - (126) Depreciation (5) (279) (10) - (294) Impairment - (24) - (0) (24) Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431) Book value at 31 December 32 416 32 11 490		Land and buildings	Vessels and floating equipment	Other fixed assets	Assets under construction	Total
Book value at 1 January 29 809 30 22 890 Additions 4 35 10 (3) 46 Disposals - (126)¹ (0) - (126)² Depreciation (5) (279) (10) - (294)² Impairment - (24) - (0) (24)² Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400)² Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)²	Cost	57	3,299	82	22	3,460
Additions 4 35 10 (3) 46 Disposals - (126)¹ (0) - (126)¹ Depreciation (5) (279) (10) - (294)¹ Impairment - (24) - (0) (24)² Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Accumulated depreciation and impairment	(28)	(2,490)	(52)	-	(2,570)
Disposals - (126)¹ (0) - (126)² Depreciation (5) (279) (10) - (294) Impairment - (24) - (0) (24) Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Book value at 1 January	29	809	30	22	890
Depreciation (5) (279) (10) - (294) Impairment - (24) - (0) (24) Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Additions	4	35	10	(3)	46
Impairment - (24) - (0) (24) Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Disposals	-	(126) ¹	(0)	-	(126)
Foreign currency variations 2 - 1 0 3 Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Depreciation	(5)	(279)	(10)	-	(294)
Other movements 1 - 2 (8) (5) Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Impairment	-	(24)	-	(O)	(24)
Total movements 2 (394) 3 (11) (400) Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Foreign currency variations	2	-	1	0	3
Cost 67 2,751 93 11 2,921 Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Other movements	1	-	2	(8)	(5)
Accumulated depreciation and impairment (35) (2,335) (61) (0) (2,431)	Total movements	2	(394)	3	(11)	(400)
	Cost	67	2,751	93	11	2,921
Book value at 31 December 32 416 32 11 490	Accumulated depreciation and impairment	(35)	(2,335)	(61)	(O)	(2,431)
	Book value at 31 December	32	416	32	11	490

¹ The net disposal amount for FPSO Espirito Santo of US\$126 million consists of historical cost of US\$584 million less accumulated depreciation of US\$458 million.